1. "If a country is to be corruption free and become a nation of beautiful minds, I strongly feel there are three key societal members who can make a difference. They are the father, the mother and the teacher." Comment on this famous quote by Dr. APJ Abdul Kalam.

SYNOPSIS:

These famous lines taken from "Wings of Fire" by Dr.Kalam bear great significance in the life of every individual, many great personalities like Gandhi, Shivaji, Ambedkar has often spoke about roles of their parents and teachers in their personality development, character build up and their eventual success in life.

ROLE OF FAMILY IN INCULCATING VALUES (MOTHER AND FATHER):

- Family is the cornerstone of every society. It is a universal social institution and it is the first agency of socialization for the child
- Mother is the first teacher of the child, the strong bonding between parents and the children determines the personality of the child. Family is the basis on which values are built. From their mothers, children acquire self-knowledge, self-confidence, learn selfsatisfaction, self-worth and the capacity for self-sacrifice.
- The family, forms the child's viewpoint towards people and society, and helps in mental development in the child and supports his desires and values it will also aid young generation of the family to develop human values and eliminate their negative mental tendencies when they are among elders.
- Social standards and customs demarcated mainly by the father like discipline, fear of law, honesty, strong sense of morality to differentiate between right and wrong provide the emotional and physical basis for a child.
- Values developed by a family are the groundwork for how children learn, grow and function
 in the world like leading by example a life of frugality, living according to one's needs and
 not wants will help a child develop into a responsible, selfless member of the society who
 does not indulge, encourage or get enticed by dishonest practices like corruption.
- These principles, transmits the way of life of the individual and also permeates into the society and eventually will lead it to a path of progress.

ROLE OF TEACHERS:

Teacher is the most important secondary institute of socialization and a prime motivator .Swami Vivekananda compared teachers with Rishis.

They help by

- Moulding the minds of students by value and moral based education.
- Teacher must be an embodiment of values and hence be a great role model

- Unfolds mental faculties and crystallisation of thought.
- By imparting value education they remove impurities of mind like thoughts of corruption,
 violence, crime etc and help in personality and character development.
- Inculcate steadfastness of mind and also remove negative feelings like pride, egoism. Promote selflessness and selfless service to mould him into a stress free individual.
- They also help control one's impulses, infuse civic consciousness and patriotism so that acts like corruption can be nipped in the bud and can transform a land of ordinary men into a Nation of great leaders.

BEST ANSWER: BY SUPER COMMANDER DHRUV

Kalam sir's auto biography "Wings of fire" repeatedly mentions the value of the father, the mother, and the teacher in his life. He mentions in his book how they have nurtured Kalam sir as a person.

The mother role- Mother is the primary educator for a child. Mother role for physical, mental, and social growth is paramount. Gandhi jl also mentioned in 'My experiment with truth" that how Putli Bai shaped her spiritual thought process and guided him throughout. Mother touched every aspect of life like value based child development, the lesson of respecting self and others, role in society, the family value in life, balance in personal and professional life, and so on.

The father role- when mother teaches a child with compassion, it is the father who trains young mind with truth, logic, rationality, discipline, the value of money, social duties, and other aspects. Father role is complementary to mother role and both develop a dutiful child for national service.

The teacher role- the teacher has the highest position after parents in Indian tradition. It is the teacher who works as a torchbearer for the young mind. Teacher allows student's mind to think holistically, rationally, make him professional for the competitive world, and a value based person. Religious tolerance, love for nature and deeper meaning of life, all are delivered by a teacher to a child.

If we count present day challenges like emotional distress, corruption, poor family values, corrupt people, then largely it is because somewhere all three are missing respective roles and so all three live institutions need to work in totality and complement each other.

2. Accountability is the glue that ties commitment to results. Do you agree? Discuss by giving examples.

Introduction:

Due to lack of accountability and transparency, public offices around the world have not been able to deliver the results. Due to which central government has stressed on need for accountability of leaders and officials in public service to achieve the desired results.

Body:

Accountability to work installs commitment and in turn provides the desired results.

- Schemes and policy: For instance MGNREGA and PDS schemes for poverty eradication, if bureaucrats and leaders are held accountable for implementation of schemes and policy for welfare of people, then there will be commitment by them which will show in form of achieving the desired results of poverty eradication and elimination of corruption.
- Defence production: If the ordinance factory is held responsible for quality and delay in delivery, then they will show commitment to work which will result in high quality of products and delivery on time.
- Law and order: If police forces are given autonomy and held accountable for organized crime and underworld activities, they will show more commitment to work and try eliminating crime activities which will result in peaceful environment.
- Cleanliness: If public is held accountable to keeping their surrounding (streets) environment clean, then they will not indulge in polluting by throwing garbage on streets and prevent others from doing it and results in cleanliness.
- Government: Opposition leaders keep government accountable through question hour, adjournment etc. which has preserved the ideals of democracy and parliamentary democracy of our country.
- Doctors negligence: If doctors are held accountable for death due to negligence, then they will show more commitment to patients concerns and provide with best of medication.

Conclusion:

Without accountability, any task undertaken will go to drain. The reason by most of the western countries are so developed is because of its system of accountability. Here in India there is lack of accountability for work which shows is lack of results and reason for us to remain still developing even after 70 years of independence.

Best Answer: Shyam Kumar

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3. What do you understand by the principle of trusteeship? What significance does it hold today?

Trusteeship is a socio-economic philosophy that was propounded by Mahatma Gandhi. It provides a means by which the wealthy people would be the trustees of trusts that looked after the welfare of the people in general. Gandhi believed that the rich people could be persuaded to part with their wealth to help the poor.

Significance:

- Rising inequalities In Indian society can easily be tackled if one follows the principle of trusteeship.
- When in present times the businesses are being increasingly driven by profits at the altar of social cause the principle of trusteeship can help change their attitude. According to Gandhi ji each businessman should take enough wealth to live honourably. He should distribute the remaining wealth back to the society. Gandhiji advised the rich businessmen to voluntarily surrender their surplus wealth.
- Businessmen should produce only those goods and services which are useful for all members of the society. They should not produce goods and services, which are used only by few individuals.

This becomes relevant as seen in recent cases of Maggi high in sodium glutamate content and tobaco industries who oppose reform measures like increase in size of advertisement.

- A person should earn his living by doing hard work. Earning money without doing hard work is just like stealing.
- Relevance: People going for betting, gambling etc and demanding to legalize betting in cricket must understand the importance of hard work.
- Trusteeship provides a means of transforming the present capitalist order of society into an
 egalitarian one. It gives the present owning class a chance of reforming itself. It is based on
 the faith that human nature is never beyond redemption.
 When in present day the inequality is on rise, gap between rich and poor is increasing etc
 the principle holds much relevance.

Conclusion:

Thus, the theory of the trusteeship holds tremendous potential in today's world by developing a sustainable model of the economic development. Its principles must thus be followed in true spirit.

Best answer: Redeemer911

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4. "A lack of transparency results in distrust and a deep sense of insecurity." Examine the statement in the context of governance in India.

Introduction:

Openness, accountability, and honesty define government transparency. In a free society, transparency is government's obligation to share information with citizens. It is at the heart of how citizens hold their public officials accountable. Transparency is broadly accepted as a major principle of good governance (World Bank (2000) the UNDP has perceived that transparency means "sharing information and acting in an open manner" (1997).

Absence of transparency results into:

The public is only able to truly participate in the democratic process when they have information about the activities and policies of government, and when people can see what benefits and services they are entitled to and whether they are receiving what should be expected. Absence of, or inaccessibility to, information often creates a sense of disempowerment, mistrust and frustration.

Importance of transparency:

Improved governance:

- Transparency represents that decisions taken and their enforcement are done in a way that
 follows rules and regulations. It also entails that information is easily available and directly
 accessible to those who will be affected by such decisions and their enforcement.
- Transparency is required to make the system of public service delivery effective. It allows ready information to the citizens in a manner that they may be able to claim their entitlements. Sheer knowledge of what entitlements are, and who is responsible for

fulfilling them ensures that public services are passably and effectively delivered to the 'intended' recipients.

Excessive secrecy can undermine the quality of public decision-making and prevent citizens
from checking the abuses of public power. This can have a corrosive effect on virtually all
aspects of society and governance.

Increased efficiency and effectiveness:

Transparency is also considered to be a key component of public policy and efficiency.

- The knowledge that decisions and processes are open to public scrutiny can make government bodies work better, by imposing on them a constant discipline.
- Government effectiveness is improved: even the most competent and honest decisionmakers need feedback on how policies are working in practice;
- Efficiency in the allocation of resources can also be improved: By ensuring that the benefits
 of growth are redistributed and not captured by the elite, transparency reforms can result
 in substantial net savers of public resources and improved socioeconomic and human
 development indicators.

A weapon against corruption:

- As noted by Transparency International "information is perhaps the most important weapon against corruption." Having access to information plays a key role in efforts to curb corruption and control its impact.
- Free and guaranteed access to information enables citizens, the media and law enforcement agencies to use official records as a means to uncover cases of corruption and maladministration;
- Increasing transparency increases the risk of detection of corrupt practices and this can act as a deterrent to future corruption.
- Transparency allows stakeholders to collect information that may be critical to uncovering abuses and defending their interests.

Conclusion:

Transparency is thus critical for good governance as it ensures to hold government and/or key decision-makers to account, improve public policy and efficiency and combat corruption. The International Human Rights NGO Article 19 has rightly described information as "the oxygen of democracy".

Best answer: One_focus

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Best answer: Atom

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5. Financial institutions, the corporate world and civil society – all must uphold high standards of probity in their working. Only a genuine partnership between the Government and its people can bring about positive change to create a just society.

SYNOPSIS:

Probity means honesty and uprightness in working. Probity in governance is basic requirement for successful operation of governance and for socio-economic growth of country. It is defined as a risk management approach ensuring procedural integrity. It is concerned with procedures, processes and systems rather than outcomes. Financial institutions, corporate world and civil society are an integral and interdependent part of the wider society and there is a need for each one of them to exercise thorough probity in their working.

PROBITY IN FINANCIAL INSTITUTIONS:

For financial institutions probity is of utmost importance as they deal with public money it entails not only accountability and transparency but also a sense of responsibility, there must thorough probity in maintaining books of record, lending practices, thorough back ground checks, regulatory compliance through audit, maintaining statutory norms and timely recovery and issuance of annual reports to ensure public of their credibility.

Eg: The recent issue of rising NPAs questioned banks of their improper lending practices similarly Demonetisation banks were questioned of their fraudulent deposits and aiding black money hoarders (axis bank issue) and of money laundering in Jan dhan accounts.

PROBITY IN CORPORATE WORLD:

Probity is of prime value in corporate governance as it not only effects their profits but also the image of the country corporates must ensure independent directors on their board, follow internal democracy (Infosys issue), avoid conflict of interest (BCCI issue), clearly defined roles

and responsibilities, thorough audit through independent sources (Satyam and PWC issue), annual General body meetings to keep stakeholders in their loop, ensure professionalism and strict adherence to law(companies act 2011).

PROBITY IN CIVIL SOCIETY:

Traditionally private sector and the civil society have been considered as the external to the governance mechanism. But it must ensure probity by thorough participation, choosing leadership (honest and upright individuals), tackling problems use of various platform such as RTI, bringing to the notice of the Government an honest civil society is the bedrock of a just society to prevent abuse of money, position or power

More simply put, governance is concerned with **network of relationships of three actors**—state, market (financial and corporate institutions) and civil society and each of which are a check on one another and also interdependent to ensure our thrust towards an egalitarian society.

BEST ANSWER: LOKMANYA

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6. Ancient Indian scriptures have provided the philosophical basis of governance. Quote at least two such Indian texts along with their teachings on governance.

Introduction

Indian ethos has a very rich and old tradition which is more than 3500 years old as against the modern governance principles which are at a much more infant stage. Much of these ethos is derived from the ancient Indian scriptures like the Vedas, Upanishads, Ramayana, Bhagavad Gita, Manusmriti, Arthashastra, etc. The ancient Indian ethos which has stood the test of time can help modern governance to create a more sustainable model.

Bhagavada Gita

It is a poem which depicts lessons on spirituality and ethics through a dialogue between Lord Krishna and the warrior Arjuna who is at a great crisis of his life. The Karma Yoga, Samkhya

Yoga, Bhakti Yoga and the notion of three Gunas (Sattwa, Rajas, Tamas) have very important implications in the context of ethical leadership, decision making and governance.

"Karmanye Vadhikaraste Ma Phaleshu Kadachana Ma Karma Phala Hetur Bhurma tey Sangostva Akarmani"

It means that "we have only the right to work, right on our actions but not on the consequences or fruits of that action. So we should be not be attached to either fruits of the action or inaction.

Arthashastra

The qualities a leader must possess was well laid down by Chanakya, According to Chanakya, a King (a leader) should be a "Rajarishi" which means a king (a leader) who is wise like a sage. Like a sage, a leader must have self-control having conquered his senses and at the same time should be well-educated in the various branches of knowledge. He should cultivate his intellect by associations with elders and keep his eyes open through spies. He should ensure the observance of dharma (righteousness) by the people by authority and should avoid associations with harmful persons and indulging in harmful activities.

Conclusion

Sages like Yajnavalkya or Buddha; and writings of scholars like Kautilya (Chanakya) can teach a lot on ethical and responsible leadership. These can be incorporated in the existing models to create more sustainable, ethical and responsible leadership and governance models.

Best Answer:

Red fang

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7. You are an advisor to the Minister of External Affairs on issues pertaining to bilateral relations. The minister is scheduled to visit a powerful country holding immense strategic and economic opportunities for India. If India can enter into a strategic partnership with the host country, it would help India in tackling challenges related to internal security, defence, energy, food, S&T etc. However, the host country has poor track record in terms of its treatment of its neighbours. In fact in the United Nations, many resolutions have been passed against it for violation of human rights in its neighbouring countries over territorial disputes.

The neighbouring countries of the host nation are important for India's energy security as they have huge petroleum reserves which get exported to India as well. Moreover, the minority community in your country considers these countries sacred for their historical and religious value. They are protesting the visit of the minister and demanding that he must condemn the atrocities made by the host country and also pay a visit to its neighbours. Doing so however will send negative signals to the host nation and whatever goodwill India has earned will be lost. In a situation like this, what are the options available for the minister? Analyse. What would be your advice to the minister and why? Substantiate.

Introduction:

The country holds immense significance to India and cancelling the visit is not a option. So, it should be handled diplomatically and as an advisor to external affairs ministry I would suggest follow options.

Body:

Options:

- · Visit the host country and engage with strategic talks which are advantages to both countries. After returning, invite the neighboring country for bilateral talks.
- Send a ministry level expedition to other powerful neighboring countries and invite the neighbor country of host country for trilateral talks.
- Before or after visiting the host country, hold talks with minority group religious heads to convey them the significance of visit and how advantageous it is for countries development. In diplomacy, National interest is the first priority. Most of the countries has boundary issue with its neighbors, so that should not hold the international relations to be jeopardized.

Conclusion:

We are a secular country and we protect it to our best interests. At this stage of relationship, as a friendly country we can advise them behind closed doors because every country has its own issues. We should keep Kashmir issue in mind before criticizing the host country.

Best Answer: Krishna

In a situation like this, what are the options available for the minister? Analyse. What would be your advice to the minister and why? Substantiate.

Answer:

Minister has to balance the needs of the country and the feelings of the minorities. Options with him are:

- 1. To visit the said country along with the neighboring countries. this is to convey the impression that we value all of the nations in the region equally and we do not tend to undervalue relations with one or other.
- 2. Continue with the planned visit and assuring the minorities that the visit is purely pragmatic and in national interest. Minister must clear that we value minorities feelings and any engagement is strictly limited to specific areas.
- 3. Visiting the said nation and keeping a distance as far as the symbolic and sentimental areas are concerned. Visit can be truncated to few days and statements issues reflect sensitivities of minorities.

My advice to the minister is to minister that since minorities of a nation are naturally attached to the surrounding nations of the said country and these countries are also of strategic interest to us because of their being exporter of useful commodities. Therefore it is in national interest to not to offend ties with these nations. Also, the state with poor human relations records shall not be seen in good light in international arena. it will be prudent to keep engagement to strictly necessary areas. Any ideological sympathy can be avoided.

Therefore best advice in the case is to choose from above three options. Offending minorities is not in line with our democratic ans secular credentials.

8. You are an honest and upright officer. You are made incharge of a revenue division in the Income Tax Department. You come to know that your division has a poor track record in terms of corruption. Subordinate officers along with the superiors have created a mechanism wherein money flows regularly from the public in lieu of even the regular services provided by the department. You take up the matter and hold a meeting with your officers telling them that any such activity would't continue further and that you won't tolerate complaints of graft and corruption. Moreover, you are particular about your image and convey it to the officers also that you don't need any money from the general public and that you are being paid by the Government for performing your duties. Although the staff seems to have agreed to your instructions, very soon you find yourself in a fix. Firstly, the staff doesn't feel motivated enough for obvious reasons. Secondly, even general public has started approaching and requesting you to start the old system for it ensured speedy disposal of cases. Analyse the situation and give your comments. Also discuss the way out of this.

Introduction:

This is a situation of public not being aware of their rights and also encouraging corruption. As per recent laws, not just bribe taking but also bribe giving is a criminal offence and both can be punished by rule of law.

Body:

Issue:

- Corruption: It's a criminal offence and has to be stopped and brought culprit under law of land.
- Public: They are annoyed with the system and have in turn started adjusting to the corruption atmosphere.

Way out:

- Digitalize the records and prevent public and staff interaction.
- Involve the same staff to update day to day clearance on net and make it available in public domain or IT website.
- Use of social media and local NGO to bring in awareness to public about their rights and services.
- Rewarding the officers who take extra effort to solve the issues of public by recognition, certain type of benefits need not be monetary.
- Taking help from higher authorities to solve the issue, as it might need transfer of certain officials to break their hold and bringing in new staffs.

Conclusion:

This is an issue not just about one department but most of the government departments. Digitalization and empowerment of public about their rights is need of hour. Corruption also starts when there is mistake from public side. So the matter should be solved with due care not to harass both sides.

Best Answer: Gurpreet Singh

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9. Powerful countries of the world have often taken recourse to sanctions and unilateral war against other countries. Not long ago, the former UK Prime Minister apologised for some of the mistakes that were committed by his administration in the assessment of intelligence and

also the way things shaped up after the war in Iraq. However, there hardly seems any possibility of an international platform condemning such blunders or holding the powerful countries accountable for the war crimes. In a global order like this, how far principles of ethics in international relations hold importance? Analyse.

Introduction:

We are living in the era of globalisation where an event happening in one nation at times affects all other nations. In such a scenario the importance of ethics in dealing with one another has increased. Despite this the global community has many a times failed to do the needful.

Principles of ethics in international relations:

Are followed only when:

- There is no direct involvement- as in Sri Lanka western nations are condemning Sri Lankan govt for war against humanity.
- Might is right- Nations like US and UK are rarely criticized because of their economic contribution in international institutions like IMF.
- Refugee issue- Be it Rohingya fleeing to Bangladesh and India or people from Middle East fleeing to Europe. No action is take on ethical grounds knowing

Importance of ethics in international relations:

- Ensures much needed mutual cooperation on global issues like climate change, terrorism, nuclear proliferation etc. Instances like China vetoing UN resolution declaring Masood Azhar as a terrorist compromises international security.
- To ensure equitable development across the world.
- Easier and amicable resolution of disputes
- global communities towards more prosperous, peaceful, inclusive sustainable development.
- Unilateral actions like sanctions hurts not only the economy of a nation but the people who
 make that nation.
- Not being ethical can lead to issues never thought of. US led war in Iraq, 14 yrs back, made
 the region so unstable that it is yet to recover from it.
 Western nations exploiting Middle East countries for crude oil, supporting dictatorial
 powers in these nations led to what we call Arab spring which in many places have only
 added to the instability.

Way forward:

 Reforming UN and UNSC- making it more democratic and accountable. Wider representation in UNSC.

- Strengthening of ICC and ICJ.
- Media, Civil society and similar pressure groups must raise their voice against any ethical violations as they have been doing recently.

Conclusion:

Of course, national interest is paramount but to ensure it, solving global problems ethically is sine qua non. Terrorism is one such example. The comprehensive convention against international terrorism is long overdue and countries across the world is facing the menace of terrorism at much higher level. Global community needs to understand the importance of ethics in international relations. The sooner it is done, the more peaceful and sustainable the world is going to be for future generations.

Best answer: Frictionally Unemployed

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10. A junior member of staff has just returned to work after taking special leave to care for her elderly mother. For financial reasons she needs to work full-time. She has been having difficulties with her mother's home care arrangements, causing her to miss a number of team meetings (which usually take place at the beginning of each day) and to leave work early. She is very competent in her work but her absences are putting pressure on her and her overworked colleagues. You are her manager, and you are aware that the flow of work through the practice is coming under pressure. One of her male colleagues is beginning to make comments such as "a woman's place is in the home", and is undermining her at every opportunity, putting her under even greater stress. How would you deal with this situation? Do you think the mentality of the male colleague is not surprising keeping in mind the current social structure? Critically examine.

SYNOPSIS:

As a manager the ethical dilemma facing me is the conflict between my personal ethics (Compassion, empathy) vs. Organizational ethics (timely delivery of work, punctuality, team work). Since the junior member is known to be efficient and her loyalty and work ethics and the

personal crisis she is undergoing is well known it is time for the organization to support her as the problem appears to be transitory one.

DEALING WITH THE SITUATION:

As a manager it is my responsibility to take care of my colleague's well being but also to put organizational interests above personal ethics so there is no option for her to skip work as all her colleagues are equally burdened

Some of the options available to me are

- Use of technology and make her available for office meetings via skype and facetime.
- Talk to my superiors and explore the possibility of work from home for a short period.
- Convince the team and make them agree for redistribution of work for a short time and make them understand the ethics of teamwork etc.
- Counsel the male colleague to make him understand how his behavior is effecting workplace atmosphere and give him knowledge on the Vishaka guidelines and reprimand him in case he doesn't fall in line.
- Female staff member must be made aware regarding her situation and should be told that these concessions are temporary and she should complete job assigned to her within prescribed time limit and any laxity will be reflected in her quarterly evaluation.

The nature of the comments made by the male colleague is also a reflection of hidden patriarchy and the glass ceiling present in the corporate set up which has made their thought process about women's role and responsibility being inferior to their male counterparts

Also the casual remarks about sexism at home between parents, friends can also cultivate and nurture this habit there is a greater need for gender sensitization at workplace about the need to appreciate women for balancing both responsibilities at home and workplace and also about gender equality by taking up role modeling etc.

There must also be filters to end this menace at social media which has bred the habit of threatening and defaming women so that the workplace and society as a large become much more sensitive and safer for women to work.

BEST ANSWER: REDEEMER 911

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11. Democratic polity has its own merits and drawbacks. It can throw surprises sometimes. Not always leaders of our own liking are awarded with the ultimate prize of leading the country. In a situation where an election has been contested and eventually won on the sentiments of fear, hatred and xenophobia, its natural for the masses to be insecure and scared. How do you perceive this phenomenon? How can one ensure the normal continuance of his/ her personal and political life in a situation like this? Suppose, you have to address a scared and apprehensive lot of people fearing backlash and violence. What will be your message to them?

SYNOPSIS

Winning of elections based on sentiments of fear, hatred and Xenophobia poses a threat to the nation's interest and is a major drawback for democratic polity. This phenomenon can be perceived on following anomalies,

Role of Post truth phenomenon: Wave of opinionated news often shakes the outcome disregard to solid facts.

People undermining their role in democracy: while people guided by charisma are motivated to vote, many aware and well versed voters abstain from voting predicting wrong outcomes.

Role of Media: Especially fake news has strong bearing on elections outcomes.

Depicts growing restlessness among masses: Economic and Social issues faced by masses often reflect in misdirected tendency of xenophobia, racial and religious intolerance. Political representation of such attitude results in election of surprise leader.

One can ensure continuance of his/her political life in a situation like this by,

- 4. Sticking to ones constitutional and ethical duty.
- 5. Following the legal safeguards as long as it does not encroaches outside ethical framework.
- 6. Participate in civil society's opposition to faulty government practices.
- 7. Avoid direct clash with supporters and try to remain peaceful in attitude.

My message to them will be,

- 8. To let go fear and apprehensions as the legal and constitutional bodies will continue to protect their rights in a democratic polity irrespective of political leadership.
- 9. While government policies may undergo change the constitutional duty of political and executive as well as independent judiciary remains the same.

- **10.** To remain vigilant regarding government policies and asses and educate them about the pros and cons of the same.
- 11. Highlighting the crucial role of opposition in ensuring the accountability of government.
- 12. Convey the people's right to vote and direct and indirect role it play in country's future development so that in next election, they vote in large numbers based on solid fact based on vision and achievement rather than their temporary sentiments and hatred.

Best Answer: Redeemer

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